

CUMBRIA HEALTH SCRUTINY COMMITTEE

5 OCTOBER 2020

Date of Meeting	Monday 5 October 2020		
Title	Bay Health and Care Partners Draft Winter Plan 2020/21		
Report of	Kate Maynard – Chief Operating Officer UHMBT Hilary Fordham – Chief Operating Officer MBCCG		
Prepared by and contact details	Leanne Cooper – Acting Deputy Chief Operating Officer Tim Almond – System Manager Urgent Care		
Status of Report	Public	Private	Internal
	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Purpose of Report	For Decision	For Assurance	For Information
	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Summary	<p>Following the announcement of the COVID19 pandemic at the end of March 2020, the NHS has been under Level 4 Major Incident command and control directions from NHSI/E. As part of that response, the majority of non-COVID related activities were stopped – with the exception of urgent care and some cancer related activities.</p> <p>Following a subsequent letter from NHSI/E on the 28th May 2020, the BHCP leadership team has been developing its plans to recover non-COVID related activity over the remainder of the financial year.</p> <p>In the interim, UHMBT and partners have been bringing back most of its non-Covid services under the appropriate restoration guidance – referred to as “Phase 3” in NHS Planning terms.</p> <p>Alongside this recovery and restoration work, systems are also being asked to ensure appropriate plans are in place to deliver safe services through the forthcoming winter period. This includes the delivery of appropriate urgent care, planned elective care (under the recovery and restoration guidance), and access to primary and community care, mental health services and providing the appropriate capacity/resilience to deal with the ongoing prevalence of COVID19.</p> <p>This document updates the Committee as to:</p> <ul style="list-style-type: none"> - The current status of the Morecambe Bay system winter plan - An overview of the key programmes of work in place to address the winter planning requirements - Key Risks and Mitigating plans in relation to the plan - Next steps and performance monitoring and oversight arrangements <p>The final winter plan will be submitted to the ICS for inclusion in the national submissions required in September/October.</p>		

Recommendation	The Committee are asked to: <ul style="list-style-type: none"> - Note the contents of the draft plan - Note the next steps outlined above with regards its status and process for final approvals / implementation 		
Links to Corporate objectives (UHMBT)	<ol style="list-style-type: none"> 1. Dealing with COVID19 as safely and effectively as possible 2. Post Covid Recovery and Transformation 		
Links to Strategic and Clinical Risks			
Impact	Delete Yes or No as appropriate	Yes	No
	Quality and Safety	x	
	Legal		x
	Financial	x	
	Human Resources	x	
	Equality and Diversity	x	
	Engagement and Communication	x	
	If yes, please give additional information		
Reports previously considered by	Morecambe Bay A&E Delivery Board Bay Health and Care Partners Leadership Team		

Bay Health and Care Partners (BHCP)

Draft Winter Plan 2020/21

INTRODUCTION

1. This paper and attached presentation provides an update for the Cumbria Health Scrutiny Committee in relation to the Winter Plan being developed by Bay Health and Care Partners for 2020/21.
2. The contents of the paper (and associated appendices) are currently in draft awaiting approval at respective partners Boards/Governing bodies before final submission to the Healthier Lancashire and South Cumbria ICS as part of the NHS Phase 3 planning requirements.

BACKGROUND

3. Following the announcement of the COVID19 pandemic at the end of March 2020, the NHS had been under Level 4 Major Incident command and control directions from NHSI/E. As part of that response, the majority of non-COVID related activities were suspended – with the exception of urgent care and some cancer related activities.
 4. On the 31st of July 2020 the NHS received guidance (referred to as “Phase 3”) detailing the requirements of NHS organisations to deliver over the remainder of the 20/21 financial year.
 5. It set out the following:
 - NHS EPRR incident level will move **from level 4 (national) to level 3 (regional)** but under close review
 - Three priority areas (A,B,C) identified
 - A. **Restoration and recovery:** Accelerating return to near-normal levels of non-Covid services, making full use of the capacity available in the ‘window of opportunity’ between now and winter
 - B. **Preparation for winter:** winter demand alongside further probable Covid spikes
 - C. **Learning lessons:** Doing the above in a way that takes account of lessons learned during the first Covid peak; locks in beneficial changes; and explicitly tackles fundamental challenges
 6. Partners across Morecambe Bay (BHCP) have been restoring non-COVID activity since July in line with the guidance and will have submitted its 2020/21 recovery plans to the ICS in late September.
 7. This document highlights the BHCP Draft Winter Plan required by the guidance.
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THE UHMBT DRAFT WINTER PLAN 2020/21

8. The draft BHCP winter plan 2020/21 is attached at **Appendix 1**.
9. The plan includes the work being planned/carried out by all partners across the Morecambe Bay system. It includes our planned flu vaccination programme, extending resources and capacity throughout our urgent care system (all partners), admission avoidance schemes (with a particular focus on mental health) introduction of the NHS 111 First service and our planned communications and engagement approach.

KEY RISKS AND MITIGATIONS

10. The table below summarises the top four identified risks for the A&E Delivery Board ahead of winter and details mitigations actions that will be /have been put in place to reduce the risk ahead of the winter period.

What are the top four identified risks for the AEDB ahead of winter?	What mitigating actions will be/have been put in place to reduce the risk ahead of winter?	RAG rating applied to mitigating actions in terms of risk to delivery. GREEN = low risk to delivery/very achievable; RED = high risk to delivery/dependent upon multiple factors and or stakeholders to ensure delivery
2 nd Covid Surge – during winter pressures of Seasonal Flu and Respiratory conditions	<ul style="list-style-type: none"> • Development and Implementation of System Winter Plan. • Implementation of Phase 2 and 3 Guidance. 	RED
Financial Risk of Revenue and Capital Investment Applications not being successful	<ul style="list-style-type: none"> • Explore re-prioritisation of existing capital plans 	RED
Workforce – impact on sickness rates, capacity, track and trace and childcare following potential closures.	<ul style="list-style-type: none"> • Ensure Staff Health and Wellbeing 	RED
Brexit Impact	<ul style="list-style-type: none"> • Recommence Brexit Planning Group. • Maintain Brexit on UEC Network Agenda. 	RED

NEXT STEPS

11. The draft Winter Plan (appended) will be presented to the BHCP A&E Delivery Board 8th October 2020, the MBCCG Governing Body and UHMBT Board on the 28th of October for final approvals before submitting to the Healthier Lancashire and South Cumbria ICS.
12. The delivery of the plan and the management of any risks associated with delivery will be overseen by the BHCP A&E Delivery Board via its Tactical Group. The day-to-day delivery will be executed through respective organisations clinical and operational leadership structures with relevant Executive oversight and system escalation protocols in place.

RECOMMENDATIONS

13. The Committee are asked to:

- Note the contents of the draft plan
- Note the next steps outlined above with regards its status and process for final approvals / implementation

APPENDICES

1. Draft BHCP 20/21 Winter Plan
