

Building Pride and Respect

The Safer and Stronger Communities Fund Agreement for Cumbria

2006/7

Draft Submission

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Section 1: Introduction and Context

- 1.1 **The Vision** is *to play a role in building* communities that are reassured by low levels of crime and environmental nuisance, by a strong sense of belonging and by a positive identity where diversity is valued and there is a strong sense of respect within and between communities.
- 1.2 **The Aim** is for partners to use the agreement as a mechanism for harnessing the collective skills, knowledge and activity in the County to create safer and stronger communities and to secure improved outcomes for the people of Cumbria. Community cohesion will improve as a result of tackling crime, environmental issues and securing greater involvement of local people, particularly those in our most disadvantaged neighbourhoods.
- 1.3 **Developing the 2006 Agreement:** The (SSCF) Agreement is the result of negotiation and collaboration between partners in Local Strategic Partnerships (LSPs), Crime and Disorder Reduction Partnerships (CDRPs), the voluntary and community sector (VCS), the business sector and other relevant bodies.

The building blocks for the agreement have been the various community strategies and CDRP strategies, the Sub Regional Strategy and, where relevant, neighbourhood renewal strategies. A variety of other plans have been considered and drawn upon to ensure that both national and local issues have been considered in developing the finer detail of the agreement. This agreement provides the link from these strategies and plans at a local level to a set of nationally identified outcomes.

The need to develop the SSCF agreement using a partnership approach has been facilitated through the structure of the countywide LSP - Cumbria Strategic Partnership (CSP). In order to develop and co-ordinate delivery of the Local Area Agreement from 2007, Thematic Partnerships have been established within the CSP to develop and manage block outcomes and associated delivery activity (figure one).

- 1.4 **Working within a diverse county:** In developing the SSCF submission for Cumbria, the unique nature and needs of the county have been considered. The county is one of the most sparsely populated in England and this presents a number of challenges associated with rurality and in particular access to services etc. More than half of Cumbria's population lives in rural areas. Yet also within Cumbria there are a small number of larger settlements that experience issues often found in urban areas undergoing industrial decline, including deprivation. These tend to be found in West Cumbria and Furness. Cumbria's economy faces many problems. The relative decline of GVA in the county is a

result of various factors, including the reliance on small businesses with low added value. Manufacturing plays a very important role for the overall GVA of the County and the decline in heavy industry creates future uncertainty.

A small number of areas are in receipt of Neighbourhood Renewal Funding (figure 2) which adds another dimension to the context in which the agreement should be read. For those areas, there will be local targets set for outcomes, one and four which will reflect a narrowing of the gap between the current performance in those localities and the countywide target set as part of this agreement.

Diversity across the county is reflected in the community strategies. However, there are also issues of countywide significance, which are defined, in the sub regional strategy. These type of issues include housing which in some areas is about affordability; and in others is about standards; and nuclear decommissioning which will impact on a large number of people in the West of Cumbria, will impact on the economy of the whole county.

The small percentage of black and minority ethnic residents in Cumbria's census figures masks a high level of migrant workers in, for example, tourism and agriculture. The partners in the SSCF agreement are committed to promoting community cohesion and tackling hate crime as key objectives. Cumbria Police are committed to investigating 100% of all hate crime incidents but the partnership has not set a target for reducing the number of incidents as it does not want to discourage reporting.

The final SSCF agreement needs to work within and achieve real outcomes for such a diverse county. Where areas are in receipt of neighbourhood renewal funding for specific locations, the agreement will need to recognise this and build on plans already in place for the locality. The submission will need to allow for different delivery mechanisms where necessary to ensure that local need is met in the most appropriate way.

1.5 The Partnership map of Cumbria: (figure 2) The Partnership map of Cumbria has significantly changed over the past few years. The formation of LSPs within the county has facilitated more formal expressions of joint intent to be developed through the community strategies, giving a wide variety of partners the opportunity to provide input into local plans.

LSPs have functioned in Cumbria since 2002. The number in the county has now grown to five, four of which have well-developed community strategies. Eden is in the process of putting together its first plan following the disaggregation of the LSP with Carlisle

Crime and Disorder Reduction Partnerships have been in existence since 1998 and have a statutory duty to develop strategies for

reducing crime in their local area. There are four CDRPs in Cumbria namely: Carlisle and Eden, West Cumbria, South Lakeland and Barrow. Each of the CDRP strategies runs from 2005-08 and has provided a useful start point for the crime reduction elements of this agreement.

On a Cumbria-wide basis, Cumbria Strategic Partnership (CSP) brings together over 50 partner organisations, including the Chairs from each LSP and representatives from district councils and Cumbria County Council. It aims to provide a partnership voice for Cumbria.

The CSP published the Sub Regional Strategy - *Sustainable Cumbria* in October 2004. This document was developed in partnership with the groups listed and represents a Sub Regional Strategy for all of Cumbria. As Thematic Partnerships for the other blocks of the full LAA are established, they will be encouraged to develop their own strategies. This will allow for a refresh of the sub regional strategy as well as supporting the development of the content of the Local Area Agreement for April 2007.

Good working relationships between partners have been essential in developing the various strategies noted above. The SSCF agreement is an opportunity to build on the growing trust and shared vision that partners have and throws out a challenge to partners to continue to work together to deliver activity which will result in improvements in services for the people of Cumbria

1.6 Partners in the Safer and Stronger Block: Within Cumbria there are a wide range of organisations contributing to this block and its outcomes. Some of these partners have a focus on the safer aspect; others on stronger and there are also partners who will contribute to both elements of the block. By drawing on local knowledge and issues that are common across the county, partners have been able to provide the strategic and operational thinking required to develop the detail of the agreement.

Partners that are particularly pertinent to developing the submission for this block are the four CDRPs, all LSPs, the DAAT, Cumbria Constabulary, the Fire and Rescue Service, the LCJB, Youth Offending Services, the Probation service, the District and County Councils, Community Empowerment Networks and representatives from the VCS. This list is by no means exhaustive but provides a flavour of where contributions have come from.

In addition, establishing a new approach to partnership working in this area allows a real opportunity to integrate the crime reduction agenda with the work of the Drug and Alcohol Action Team (DAAT). There are clear links between violent crime, alcohol and substance misuse generally which will be easier to identify and develop initiatives around as a result. At the time of drafting the 2006/07

agreement, the DAAT is consulting on a wider range of outcomes and indicators. The results of this will be used to strengthen the SSC agreement and the other elements of the LAA.

In developing the block it was recognized that the 'safer' element was easier to work up due to the advanced nature of partnership activity within this area of work. The 'stronger' element of the submission has presented more challenges in terms of accessing baseline data, establishing current practice and setting targets. In trying to address this challenge work has been undertaken that will benefit the wider LAA and provide a more in-depth understanding of community engagement across the county. Partners appreciate that further work is necessary to strengthen this part of the agreement and will endeavor to build on this starting block.

1.7 Implementation: Behind the final agreement will lie the SSCF Thematic Partnership implementation plan, which will guide the operation of the agreement. This plan will draw on and signpost those involved in the delivery and management of the outcomes towards the relevant strategies and action plans where the detail of what is required lies. Key strategies will include the community strategies and CDRP plans.

1.8 Making links with the other blocks: There are clear links between the SSCF block and other blocks of the full LAA. In developing this agreement partners have been mindful of this and the SSCF Thematic Partnership has ensured that the information included here is shared with those involved in the development of the full LAA, which will operate from April 2007. The outcomes and indicators presented in this agreement have been mapped into a matrix highlighting cross-cutting issues and indicators which, if addressed, would have maximum impact.

1.9 The Crime and Disorder Act Review
The Government announced a review of the partnership provisions of the Crime and Disorder Act 1998 in the police reform White Paper - *Building Communities, Beating Crime* - in November 2004. The findings of this review have now been published and will have implications for the way this agreement operates.

Within the next twelve months partners will need to ensure a strategic approach to crime and disorder reduction at county level. This will need to include the agenda of the Drug and Alcohol Action Team (DAAT) and the Local Criminal Justice Board (LCJB).

In addition, the existing Crime and Disorder Reduction Partnerships (CDRPs) will focus on the operational aspects of delivery at local level. Each CDRP will link very clearly to its respective Local Strategic Partnership (LSP) and will provide the crime reduction element of the LSPs Sustainable Community Strategy.

The SSCF Thematic Partnership can clearly manage many of the requirements arising from the review and the link between LSPs and CDRPs is either good or improving. There will however be further work to do in the next twelve months to assess the full implications of this review for partnership structures in Cumbria.

1.10 Addressing the Respect Agenda: Following on from the launch of the Governments Respect Action Plan in January 2006, this agreement seeks to support the themes of tackling deprivation, anti-social behaviour, fear of crime and environmental nuisance which will contribute to achieving the aims of both Safer and Stronger Communities Funding and the Respect agenda. The table below shows the links from the Cumbria SSCF agreement to the Respect Action Plan. There will be more opportunities for greater links as the full Local Area Agreement is developed.

Local Area Agreement Outcomes	Respect Action Plan
<p>Outcome 1: To reduce crime, and to reassure the public reducing the fear of crime and anti-social behaviour</p>	<ul style="list-style-type: none"> • Supporting Families • CDRP Accountability • Neighbourhood Policing • Enforcement • Improving Community Justice
<p>Outcome 2: To have cleaner, safer and greener public spaces</p>	<ul style="list-style-type: none"> • Neighbourhood Sustainability • Regeneration • Community Payback
<p>Outcome 3: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery</p>	<ul style="list-style-type: none"> • Neighbourhood Sustainability • Neighbourhood Policing • Activities for Children and Young People • Improving behaviour and school attendance • Strengthening Communities
<p>Outcome 4: To empower local people to have a greater voice and influence over local decision making and the delivery of services.</p>	<ul style="list-style-type: none"> • Neighbourhood Sustainability • Neighbourhood Policing • Strengthening Communities • CDRP Accountability

1.10 Engaging communities and the voluntary sector: The voluntary and community sector and particularly their lead infrastructure bodies have played an integral role in developing the content of the agreement and designing the arrangements required to manage it.

An LAA conference led and organized by members of Cumbria's voluntary and community sector was held to explore ways of effectively engaging the VCS in the LAA development process.

Engagement with the representatives from the VCS to consider improving involvement of the sector at a strategic level within the county is ongoing.

A community engagement framework is being rolled out to support community engagement partnerships at LSP level.

Representatives from the VCS attend the SSCF Thematic Partnership at both the Strategic and operational level.

A specific working group has been set up to advise on outcome four of the agreement.

Work is ongoing to towards developing a refreshed Compact.

A framework for partnership working with the voluntary sector is being developed.

The VCS is represented on the accountability working grouping to ensure fund management arrangements meet the needs of the VCS.

HM Treasury is working with Cumbria County Council through a Local Area Pathfinder Project to showcase good practice in commissioning work through the voluntary sector. This is part of a national programme involving 6 or 7 'pathfinders' across England. The Pathfinder Project has a tight focus on procurement and commissioning of services through the sector and will cover four areas:

- The current capacity of the sector to undertake commissioned work
- How the sector could play a greater role in service delivery
- How the public sector can get improved outcomes and efficiency
- Examples of best practice in implementation locally

The results of this work will help determine baselines and targets for the indicators in outcome 4 as well as an action plan for further improvement.

A range of mechanisms exist to engage with communities in the county. These include Neighbourhood Forums, Local Committees across the county and Community Empowerment Networks (CENs) in areas attracting NRF. These groups have all helped to shape the agreement.

Cumbria VCS Infrastructure bodies (the 'Change Up' consortium) are actively involved in the strategic development of both SSCF and the wider LAA.

1.11 Proofing the agreement: Cumbria has a growing reputation in the field of rural and sustainability proofing with significant development work having been undertaken by organisations in partnership with the voluntary sector. In developing this agreement the principles of rural and sustainability proofing have been employed and the impact of proposed outcomes and indicators has been considered.

1.12 Promoting Equality: Underpinning this block is a commitment to tackle all forms of discrimination and promote equality and diversity. All partners are committed to these principles and will strive to ensure that the agreement is applied equally across Cumbria. The need to monitor targets in relation to minority groups is accepted by the thematic partnership and will be undertaken where possible. For the full LAA it is proposed that targets to narrow the gap in all areas will be developed. This will ensure that service delivery will be equitable. The CSP Equality and Diversity Reference Group will be key to developing this element of the full agreement

The agreement recognizes the diverse nature of equality issues, including the following key areas that feature in equalities related legislation: disability, ethnicity and cultural identity; religion and faith, sexual orientation, age and gender

The Local Government Equality Standard has been a helpful reference point for developing the agreement, recognising the need to address issues facing these groups in a coordinated manner. Adopting elements of this standard should ensure that decisions flow from a strategy to eliminate unlawful discrimination; promote equal opportunities; and good relations between all community groups.

Success requires the embedding of equality and diversity into workstreams, so that it is part of delivering better services for all. Partners may decide to take the following action on this over the lifetime of the agreement:

Proofing key policies and procedures to identify areas of potential adverse impact and propose actions to address them

Engaging with communities that experience discrimination

Disaggregating performance data to check for adverse outcomes compared to the wider population

- 1.13 SSCF beyond 2006:** As the arrangements for and content of the full Local Area Agreement becomes clearer, the SSCF agreement will be re-considered to ensure that it aligns with the outcomes being developed for the other three blocks. By reviewing the successes and challenges of implementing the 2006 SSCF agreement, the development of the full LAA will benefit from an increased understanding of what works for Cumbria.

This staged approach allows for steady progress; and will provide time for the SSCF and other Thematic Partnerships to mature and develop within a reasonable timeframe. It allows for the learning from the first year of SSCF to be incorporated into this blocks refresh; and the development of the other blocks. The commitment to working in partnership is demonstrated, in this year's agreement by joint delivery on four specific areas of work. Further opportunities to develop this approach will be identified in subsequent years.

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Section 2: Key Outcomes and Priorities

The four high level outcomes and indicators for the 2006/7 agreement have been developed by considering local issues alongside government priorities. The resulting outcomes framework combines these two drivers, ensuring the submission includes mandatory requirements whilst providing an agreement that is suitably localized.

Outcome 1

Outcome one is to reduce crime, harm caused by illegal drugs and to reassure the public, reducing the fear of crime. To build respect in communities and to reduce anti-social behaviour

- 2.1 The CDRP strategies of the county clearly evidence that these issues are a priority for Cumbria. Within this wide topic area the partnership will address all mandatory elements of the outcome; but specifically intends to focus its efforts on
- violent crime (including domestic violence and hate crime)
 - antisocial behaviour,
 - offending by Prolific and Priority Offenders,
 - deliberate fires
 - victim and witness perceptions of the Criminal Justice Service.
- 2.2 **Joint Projects for outcome one:** A key development of this agreement relates to partners joining up at county level to work on areas identified as shared priorities. All partners involved examined a number of areas where joining together would add value and four areas were agreed upon. These are:
- Tackling domestic violence
 - Prolific and other Priority Offenders
 - Neighbourhood Watch Development
 - Management Information Provision
- 2.3 **A rationale for selecting the four areas for joint projects:** The four areas were selected in Cumbria following consultation with CDRPs and

LSPs on emerging priorities. These Partnerships were also asked to draft criteria for identifying which projects would be suitable for county-level delivery.

It was recommended that issues selected for joint working should be a common priority across all CDRPs and that there must be some commonality between projects/initiatives to tackle them. There should be an existing county-wide group to do the joining up and also some expertise to manage the "joined up" project. There should also be potential economies of scale and the potential for joint commissioning.

In addition, a number of secondary areas of work were identified which fit the criteria but are not as well established. These include alcohol misuse and violent crime. The potential for county-level delivery in these areas is being investigated in more detail and may be developed further during year one of SSCF. Regardless of the ability to deliver at county level, these issues are clear priorities for CDRPs and initiatives, funded through SSCF and will continue at local level.

The four areas identified were already being worked on in each CDRP area and this agreement provides a further opportunity to strengthen that work whilst also ensuring that delivery continues at local level. The fact that these areas of work fall predominately within the 'safer' element of the agreement reflects the well-established structures, systems and knowledge relating to these issues. When considering the 'stronger' aspect of the block, partners acknowledge that this area may be highly suitable to include as joined-up work in the future, particularly recognising that the "Respect" agenda glues the two elements together. However, much needs to be done to establish the range of provision already available in the county.

A brief outline of each joint area of work is presented below. However, full details of delivery arrangements will be set out in the implementation guide.

- 2.4 **Domestic Violence:** Funding equivalent to CDRP 05-06 allocations for Domestic Violence will be pooled through the Cumbria Domestic Violence Strategic Management Board in order to commission work in line with the priorities of CDRPs. *(to be agreed during February)*
- 2.5 **Neighbourhood Watch Development:** This brings together the work of the area based Development Officers and the Cumbria Neighbourhood Watch Business Support Officer into a single arrangement with Cumbria Constabulary as the employing body. The key aims of this work will be to address some of the issues around supporting the Voice Connect system, which will enhance the ability of NHW to engage with its members. The project will support some of the indicators associated with outcome four of this agreement. Using Neighbourhood Watch as a useful route for community engagement will be explored through this project.

2.6 **PPO:** This will join up the existing area based Prolific and Priority Offender work at county level and is designed to lead to more effective engagement with other relevant county wide bodies such as the Probation Service, the DAAT, the Youth Offending Service, Cumbria Constabulary and the Criminal Justice Board

2.7 **Management Information Provision:** CDRPs have been involved in arrangements with Cumbria Partnership Support (CuPS) to provide statistical information relating to crime and offending. CuPS currently compile monthly crime audit refreshments to partners and undertake commissions for ad hoc analysis based on need. By working together through the SSCF agreement partners are now able streamline commissioning arrangements into a single service level agreement which will address performance reporting needs for outcome 1 at both local and county wide level. This area of activity will also support the development of improved partnership planning and performance monitoring.

Outcome 2

2.8 **Outcome 2 is to have cleaner, safer and greener public spaces.** Public space issues concern people of all ages in Cumbria. Although specific areas of the county have triggered funding, this agreement seeks to make sense of cleaner, safer, greener issues across the county. This can range from litter and graffiti to more serious environmental crime. The priorities for Cumbria are to

- Improve residents' satisfaction with their neighbourhoods
- Increase the standard of cleanliness in the area by addressing litter and detritus; graffiti; fly posting and fly tipping.
- Address recycling and waste minimization
- Improve the quality of Cumbria's parks and green spaces

2.9 **Joined up activity for outcome two:**

To complement local authority core business, a range of partnership initiatives exist to support this outcome. Over the coming year there will be an opportunity to more fully understand the breadth of activity across the county and to consider further potential for agencies to work together. Examples of good practice already exist such as the Cumbria Waste Partnership. There is scope to build on this type of approach

Outcome 3

2.10 Outcome 3 is to improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

In Cumbria there are three specific locations which are defined as within the 3% most deprived super output areas. To address this, practical measures to improve liveability, tackle poor public services, transform neighbourhoods and empower local people will be developed by the Local Strategic Partnerships (LSPs) in those areas. Details of how this outcome will be achieved will be contained within local action plans specific to those areas. (These will be included as specific appendices to the agreement on completion, with key targets summarised in section 4).

2.11 Joined up activity for outcome three:

Joined up activity will take place in the respective LSP areas but the SSCF Strategic Group will have oversight of progress and facilitate joint learning where appropriate.

Outcome 4

2.12 Outcome 4 is to empower local people to have a greater voice and influence over local decision making and the delivery of services.

Communities in Cumbria have diverse needs and they should feel empowered to inform service providers and community leaders on how these needs are best met. It is vital to provide greater opportunity for this to happen, building on current mechanisms. In Cumbria, activity to achieve this outcome will require the support of the VCS and parish and town councils. In order to allow for this level of engagement, the issue of this sectors capacity to be involved at operational and strategic level needs to be enhanced. Work to achieve the targets outlined within the 2006-7 SSCF agreement provides a foundation for measuring this type of activity in a more meaningful way. This information will be used to inform decisions on how this outcome can be achieved in future years.

The priorities for Cumbria are to:

- Increase resident involvement in influencing decision making
- Improve community cohesion
- Increase volunteering
- Increase voluntary sector involvement in public service provision

2.13 Joined up activity for outcome four: Over the coming year there will be opportunities to develop greater awareness of current activity relating to this outcome. The activities here have strong links to achieving outcome 3 and there is an expectation that community and voluntary sector involvement will be enhanced in these targeted neighbourhoods. The County Council has commissioned an independent Democracy Commission. The results, due in February 2006, will help shape improvements in the way the authority engages with and responds to the communities it serves. The County Council has also been invited to be a Local Area Pathfinder which will aim to support capacity building and delivery in the third sector. The SSCF Thematic Partnership will provide an appropriate forum for joining up thinking and practice about these issues.

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Section 3: Accountability, Governance and Performance

3.1 Governance Arrangements: Governance for this level of partnership working in Cumbria is developing in two phases. Phase one is the framework required to develop and operate the 2006/7 SSCF agreement and phase two will be the arrangements to develop and manage the full Local Area Agreement for April 2007.

3.2 Phase One: The CSP has established a Thematic Partnership to deal with the SSCF agreement 2006/7. The Thematic Partnership structure has been developed by its members and will support the range of activities the partnership must undertake with regards to the SSCF agreement, the SSCF block of the full Local Area Agreement, and the refreshing of the Sub Regional Strategy. A strategic group comprising chief officers of relevant organizations has facilitated the approval of the strategic direction and content of the 2006/7 agreement with individual organisations. Working groups were tasked with developing the fine detail and delivery arrangements of the agreement.

The status quo has been maintained on the issue of decision making. Partners will not take decisions for another partner and all representatives on the Strategic Group have gone back to their own organisations for approval and endorsement (via the relevant processes in their organisation).

3.3 Phase Two: This phase relates to development and management of the full LAA using the CSP as the overarching partnership that will manage the operation of the agreement. Work is already underway on the development of other Thematic Partnerships, four of which will directly mirror the LAA blocks. From April 2007 the SSCF agreement will become part of the wider agreement. This might require a review of its content to ensure synergy with the rest of the agreement but the intention is to build on what is agreed for 2006 where appropriate.

3.4 Performance Management: The SSCF agreement has been developed, where possible, from a robust evidence base. In the case of many of the agreement targets, data has already been collected for a while (for example, for outcomes one and two) and partners therefore have an established method of reporting on performance and a baseline to set targets from.

However, outcomes three and four have provided a challenge in terms of establishing a baseline for some of the indicators and developing arrangements for the collection and reporting of performance information. To address these issues a top-up tracker survey has been commissioned to provide the data necessary for some of the indicators. This data may only be available after April 1st 2006.

Key to the effective operation of the agreement will be the ability to collect and act on good quality performance information. Organisations such as Cumbria Partnership Support (CuPS) will provide essential data to the SSCF Partnership to monitor and manage performance. Cumbria Strategic Partnership will require substantial performance information to manage this agreement effectively and Cumbria County Council in its role as the accountable body will also expect the process to be underpinned by robust data

In terms of reporting arrangements, it is the intention of the Thematic Partnership and accountable body to make this as simple as possible. For each outcome and indicator there will be clear arrangements in place with partners about the data they are required to collect, who they report this to and the frequency of reporting. This will allow for a local perspective of performance where data is available and a composite county-wide picture.

A Service Level Agreement with CuPs has been designed to fulfill certain aspects of this need for 2006. The County Council expects that crime data will be reported on a 6 monthly basis to provide adequate measurement of success and part of the Service Level Agreement with CuPS includes a commitment to quality assurance in terms of data quality and integrity. Some performance information, such as that measured by survey, will only be available on an annual basis. The systems set up to support CDRPs will also be useful to support the SSCF agreement but it is acknowledged that there may be additional requirements from CuPS which may need to be negotiated.

In addition to the immediate needs of the Safer and Stronger Communities Fund, a performance working group has been established to examine the performance management requirements of the wider Local Area Agreement.

- 3.5 Accountability:** In accordance with government requirements, Cumbria County Council is the accountable body for all elements of the SSCF agreement from April 2006 and the wider Local Area Agreement from April 2007. For the SSCF agreement 2006 it is not planned to make significant changes to the route monies will take. In essence the County Council will passport funds through to organisations that have previously been acting as accountable body for the funds, along with any conditions attached to the monies.

Arrangements with these bodies will be sufficiently robust to satisfy the needs of the accountable body in line with Audit Commission and County Council management audit requirements. The roles, responsibilities and expectations of all parties will be set out clearly.

There will also be similar arrangements in place to allow the transfer of monies to the Probation Service and Cumbria Constabulary in order to support the activity required to facilitate the four agreed areas of joint work.

Looking beyond 2006, the LAA steering group has set up a working group to look at principles of governance and accountability, the full findings of which will emerge in due course. These will inform the final arrangements for the full LAA, including the SSCF element.

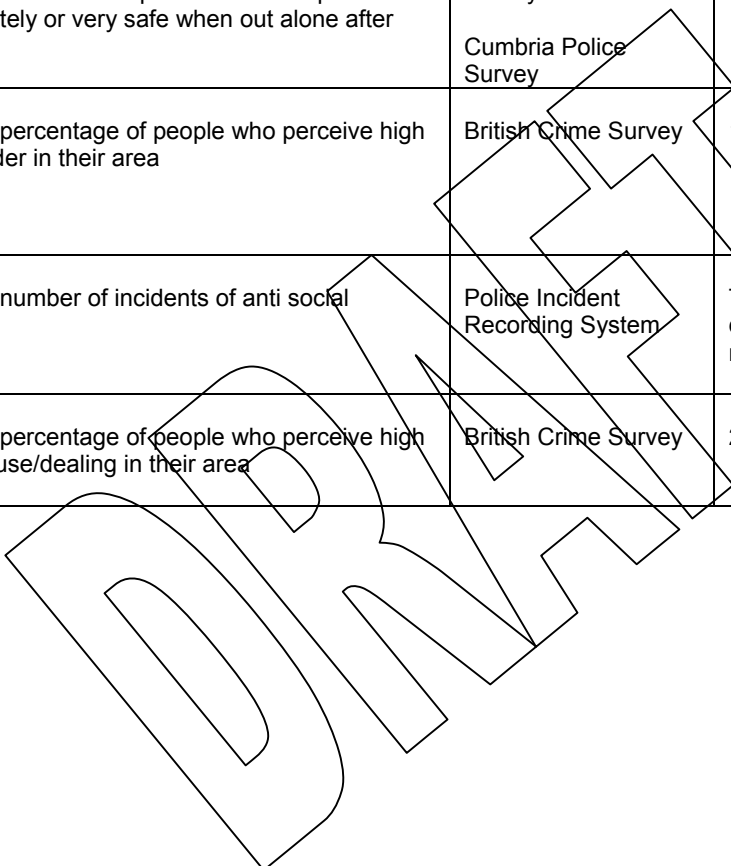
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Section 4: Outcomes Targets and Finances

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National Outcome: To reduce crime, harm caused by illegal drugs and to reassure the public, reducing the fear of crime. To build respect in communities and to reduce anti-social behaviour

1. Indicators	2. Measures (agency who collects)	3. Baseline and year	4. Target 07/08	5. Lead body responsible for outcome delivery
To reduce peoples fear of crime and anti-social behaviour by: a) Reducing fear of anti social behaviour b) Improving the rate of respondents who report feeling completely or very safe when out alone after dark	Cumbria Police Survey Cumbria Police Survey	60% (2005) 26% (2005)	55% (06/07) 30%	CDRPs CDRPs
To reduce the percentage of people who perceive high levels of disorder in their area	British Crime Survey	14% (2004)	10%	CDRPs
To reduce the number of incidents of anti social behaviour	Police Incident Recording System	To be determined during 2006-7 due to new recording method	To be determined following baseline work	CDRPs
To reduce the percentage of people who perceive high levels of drug use/dealing in their area	British Crime Survey	28% (2004/5)	25%	DAAT/CDRPs



To reduce British Crime Survey Comparator Crime	CDRP Performance Management Framework Tool	24,201 (2003/4)	20,259	CDRPs
To reduce offending by identified Prolific and Priority Offenders	Quarterly Home Office Returns	523 (2005/6)	471 (Police Authority still to confirm)	CDRPs
To reduce the number of deliberate fires	Fire Service BVPI	2252 (2004/5)	1914 (06/07)	Cumbria Fire Service
To increase the percentage of people in Cumbria who think that the criminal justice system is effective in bringing offenders to justice	British Crime Survey	52% (2004)	54% (06/07)	Cumbria Local Criminal Justice Board

Comments -
* estimated funding pending Home Office Allocation announcement. Includes DAAT Partnership Support Grant

CDRP Area	Allocated Funds	Contribution to joint activity	Joint Activities and costs	
Barrow	£111,025	£37,000	Domestic Violence	£42,000
Carlisle and Eden	£251,526	£74,000	Prolific and Priority Offenders	£25,000
South Lakeland	£121,120	£37,000	Neighbourhood Watch Development	£95,000
West Cumbria	£258,446	£74,000	Management Information	£60,000
	£742,117		DAAT Partnership Support Grant	£89,000

Total allocation to joint activity £222,000
Total passported to CDRPs £520,117
Total passported to Cumbria DAAT £ 89,000
Total allocation to this outcome £831,117

This does not include the Regional Home Office Directors Fund or the Domestic Violence Fund which will be subject to separate announcements

National Outcome: To have cleaner, safer and greener public spaces.				
1. Indicators	2. Measures (agency who collects)	3. Baseline	4. Target 07/08	5. Lead body responsible for outcome delivery
To increase the percentage of residents reporting an increase in satisfaction with their neighbourhoods	General survey Intensified survey to establish baseline in Super output areas (Cumbria County Council)	To be established June 2006	Increase of 2% on baseline	All LSPs
To increase the standard of cleanliness in the area as measured by the proportion of relevant land that is assessed as having combined deposits of: see next column	Proportion of land suffering from: Litter and detritus graffiti fly posting and fly tipping Measured by BVPIs (all district councils)	20.78% (04/05)	18.02% (06/07)	All LSPs
To increase recycling and improve waste minimisation	a) amount of household waste recycled b) amount of household waste composted c) Reduce growth in the total amount of waste collected per head Measured by BVPIs (all district councils)	13.38% (04/05) 12.24% (04/05) to be confirmed	17.53% (06/07) 13.34% (06/07) to be confirmed	All LSPs
Reduce the number of anti social behaviour fires (rubbish fires)	Cumbria Fire Service (BVPI)	1095 (04/05)	945 (06/07)	Cumbria Fire Service

Improve the quality of Cumbria's parks and green spaces	Number of Green Flag awards	2 (05/06)	4 (06/07)	All LSPs
Reduce the numbers of people killed and seriously injured on Cumbrias roads	Cumbria Police KSI database	427 (2005)	396 (2006/7)	Cumbria Police
Total allocation to Barrow		£ 970,000		
Total allocation to Copeland		£ 970,000		
Total allocation to this outcome		£1,940,000		

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National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

1. Indicators	2. Measures	3. Baseline	4. Target	5. Lead body responsible for outcome delivery
To increase the percentage of residents that report an increase in satisfaction with their neighbourhoods	Intensified survey to establish baseline in deprived super output areas June 2006	To establish baseline by June 2006	To establish gap targets in July 2006 through Neighbourhood Management arrangements	Barrow LSP West Cumbria LSP
To narrow the gap between crime rates for Barrow and West Cumbria and those in the identified most deprived neighbourhoods	Police Crime recording/CuPS	To be established by June 2006	To establish gap targets in July 2006	Barrow LSP West Cumbria LSP
To narrow the gap between liveability outcomes for Allerdale, Barrow and Copeland and those in the identified most deprived neighbourhoods	Intensified measures in the defined neighbourhoods of: Litter/detritus Recycling/Composting Antisocial fires Killed and Seriously Injured (KSI) rates	14% (05/06) 15% (05/06) 851 (04/05) Unknown	To establish gap targets in July 2006	Barrow LSP West Cumbria LSP
Total allocation to Allerdale	£ 413,000			
Total allocation to Barrow	£ 413,000			
Total allocation to Copeland	£ 413,000			
Total allocation to this outcome	£1,239,000			

National Outcome: To increase the capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

1. Indicators	2. Measures	3. Baseline	4. Target 07/08	5. Lead body responsible for outcome delivery
Increase the percentage of residents who feel they can influence decision affecting their area	Annual survey undertaken in June 2006	42% (05/06)	48%	Cumbria County Council
Increase the percentage of residents who felt that their area is a place where people can get on well together	Annual survey undertaken in June 2006	57% (2004)	61%	Cumbria County Council
Increase the percentage of residents who affirm that they have carried out voluntary work in the last twelve months	Measures to be established by June 2006	To be established	Establish by October 2006	Voluntary and Community Sector Organisations and County Council
Growth of the local voluntary and community sector	Measures to be established by June 2006	To be established through the Local Area Pathfinder with HM Treasury	Establish by October 2006	Voluntary and Community Sector Organisations and County Council
Increase the proportion of public services delivered by the voluntary sector	Measures to be established by June 2006	To be established through the Local Area Pathfinder with HM Treasury	Establish by October 2006	Voluntary and Community Sector Organisations and County Council
Total allocation to Allerdale Total allocation to Barrow Total allocation to this outcome	£ 59,141 £ 80,196 £ 139,337			

1. Please tick one box:

Home Office only funded area

Home Office and ODPM funded area

2.

Name of County (only if the County is involved in negotiations): Cumbria County Council

Name of unitary/metropolitan/district(s):

3.

Lead Partner Contact Details: Name: Role: Organisation: Email Contact Details: Telephone: Address:	Cumbria County Council Anthony Gardner. Corporate Director, Strategy and Performance Cumbria County Council Anthony.gardner@cumbriacc.gov.uk 01228 6061060 The Courts, Carlisle, Cumbria, CA3 8NA
List other partners represented in agreement negotiation: See attached list.	
Funding Streams. Details of allocations to the area for each funding stream for 2005/06 <i>To be completed by Government Office</i>	
Funding Stream	Allocation

The national outcomes for SSCF are listed below. Please list the mandatory and negotiated indicators/measures and targets for each. In two tier areas where the county is involved please state if it is a county target or to which district(s) it applies.

Figure 1: Cumbria Strategic Partnership (CSP) Structure

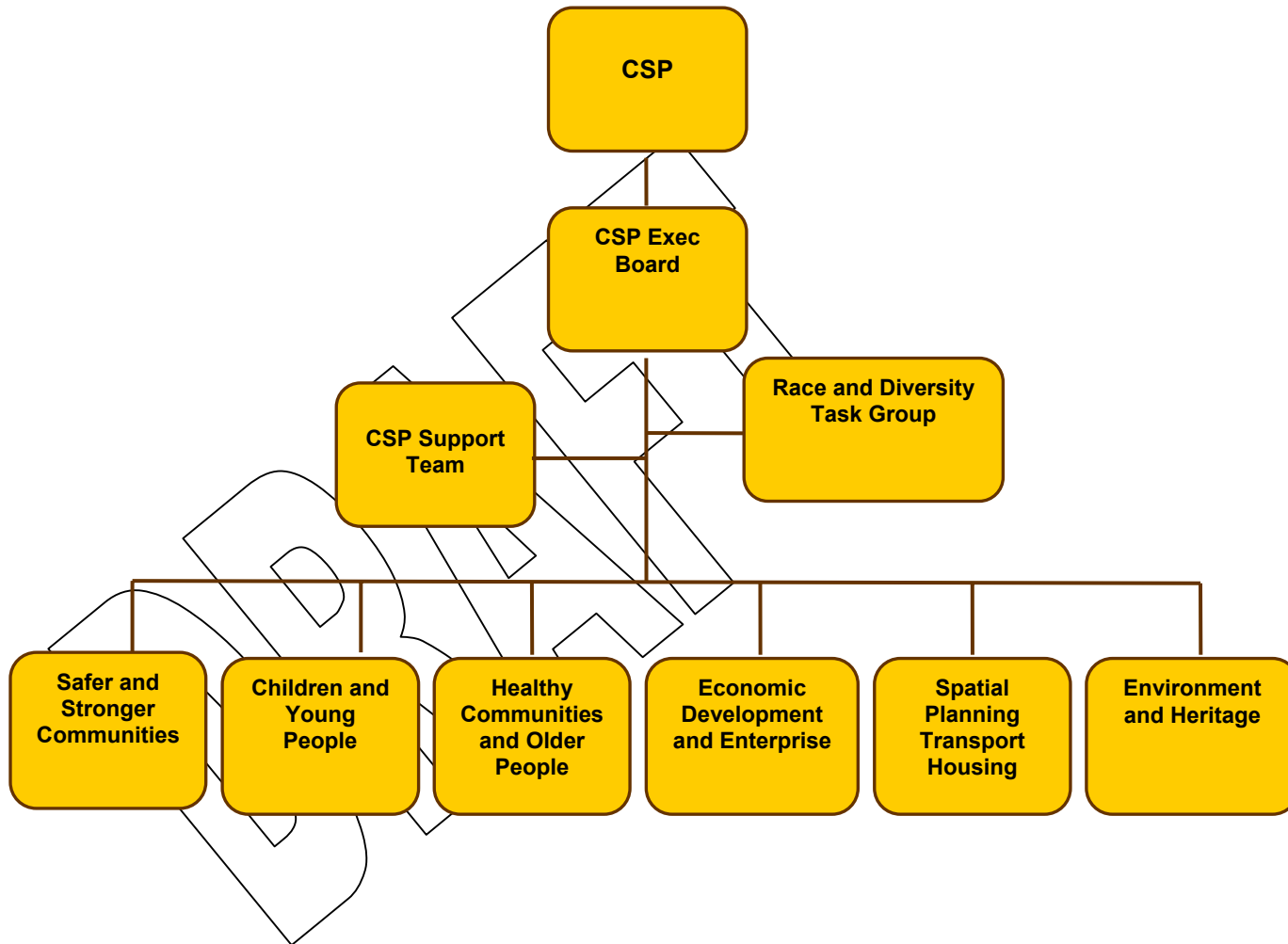


Figure 2: The Partnership Map of Cumbria

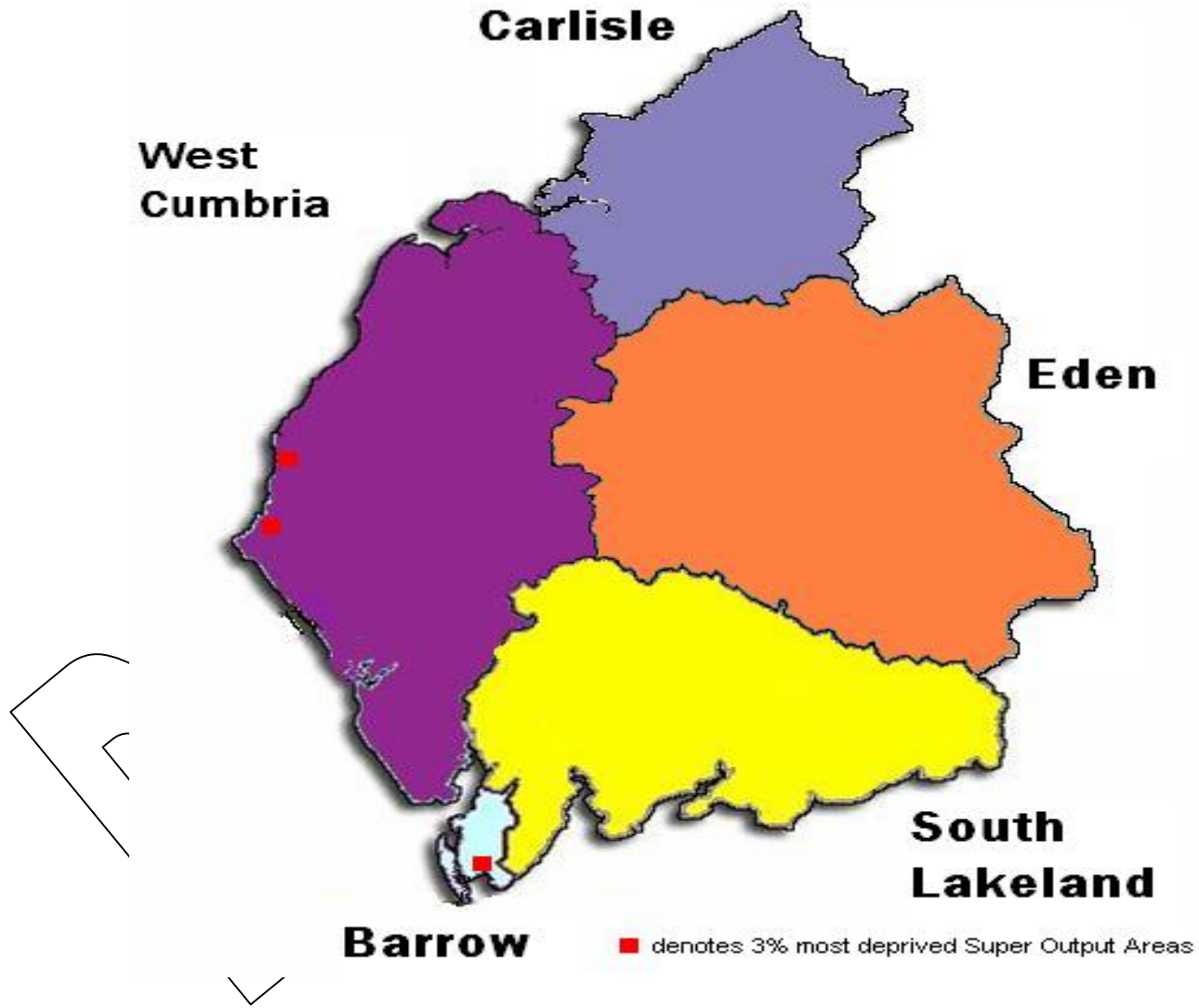


Table 1: Cumbria BCS Comparator Table

Overall Reduction **16.4%**

Category	Allerdale		Barrow		Carlisle		Copeland		Eden		SLDC		Cumbria	
	03/04 rate	07/08 target	03/04 rate	07/08 target	03/04 rate	07/08 target	03/04 rate	07/08 target	03/04 rate	07/08 target	03/04 rate	07/08 target	03/04 rate	07/08 Target
Theft or unauthorised taking of vehicle	247	216	135	123	373	336	136	119	85	77	80	77	1059	950
Theft from a vehicle	1087	951	475	433	653	588	360	315	184	166	266	270	3036	2702
Vehicle interference	28	25	67	61	151	136	12	11	61	55	44	42	364	331
Domestic burglary	381	352	277	253	591	532	242	224	113	102	185	178	1799	1648
Theft or unauthorised taking of a cycle	109	109	154	140	282	254	76	76	47	42	127	122	802	748
Theft from person	24	22	51	47	76	69	14	13	8	7	33	34	210	191
Criminal damage	2373	1898	1866	1502	3321	2491	1873	1498	674	569	1287	1178	11570	9245
Common assault	213	170	298	240	594	535	172	138	87	78	131	132	1528	1292
Woundings	769	615	775	624	715	644	696	557	232	209	417	419	3708	3066
Robbery of personal property	30	26	23	21	34	17	4	4	3	1	1	10	105	79
Total of selected offences	5261	4385	4120	3443	6790	5602	3585	2953	1495	1306	2951	2581	24201	20259

The elements within this table have been negotiated between each Cumbrian CDRP and GO-NW and will be updated annually

Table 2: Funding Streams

The table below shows the funding streams expected through SSCF in 2006/07.

Neighbourhood Element and Cleaner Safer Greener Element are triggered by specified Super Output Areas in Allerdale, Barrow and Copeland. CEN Funding must be spent in areas attracting Neighbourhood Renewal Funding.

It is understood that DAAT Partnership Support Grant will be passported directly to the DAAT.

LSP Area	SSCF Home Office Element	SSCF Neighbourhood Element	SSCF Cleaner Safer Greener Element	Core CEN Funding	DAAT Partnership Support Grant	Totals
Barrow	£111,025	£413,000	£970,000	£80,196		£1,591,123
Carlisle and Eden	£251,526					£289,526
South Lakeland	£121,120					£140,120
West Cumbria	£258,446	£826,000	£970,000	£59,141		£2,151,587
Totals	£742,117*	£1,239,000	£1,940,000	£139,337	£89,000*	£4,261,356

* does not include
 £12,000 Home Office
 Directors Fund and
 £7000 Domestic
 Violence Fund for
 each DISTRICT

* Unconfirmed

Approx amount
 based on
 previous years
 allocation

Glossary of Terms

CACVS - Cumbria Association Councils for Voluntary Service is an association between the five Councils for Voluntary Service (Barrow CVS, Carlisle CVS, Eden CVS, West Cumbria CVS, South Lakeland CVS) and the Rural Community Council (Voluntary Action Cumbria)

CDRPs - Crime and Disorder Reduction Partnerships: Statutory partnerships formed following the Crime and Disorder Act 1998 which required the Police and local authorities and others to work together to tackle crime and disorder within a local authority area

CEN - Community Empowerment Network provides mechanisms for community groups to engage with Strategic Partnerships and help communities get involved in local decision-making. In Cumbria there is Furness Community Network and West Cumbria Community Empowerment Network..

Community Strategies - are designed to set out a vision for an area and defines key priorities for action that will have a positive impact on the well being of the population. In Cumbria, five Local Strategic Partnerships have worked with the six district Councils to create Community Strategies.

CSP - Cumbria Strategic Partnership brings together over 50 partner organisations, including the Chairs from each LSP and representatives from District Council's and Cumbria County Council, with the aim of providing a partnership voice for Cumbria.

CVS - Council for Voluntary Service is a voluntary organisation which is set up, owned and run by local groups to support, promote and develop local voluntary and community action.

DAAT – Drugs and Alcohol Action Team is a partnership of organisations aimed at reducing the harms to health from drug and alcohol misuse and the the links to crime reduction.

Floor Targets - Departments now have minimum targets to meet on deprivation, which means that they will be judged on the areas where they are doing worst, rather than averages. These form the basis of some LSP Task Groups and actions.

GONW - Government Office North West covers the five areas of Greater Manchester, Merseyside, Cheshire, Cumbria and Lancashire

LAA - Local Area Agreements are a new way of working where national priorities can be implemented locally. The agreements are arranged in four blocks, Safer and Stronger Communities; Children and Young People; Healthy Communities and Older People; and Economic Development and Enterprise. The agreements are outcome based. Cumbria's Agreement will be negotiated with GONW in Autumn 2006 for implementation in April 2007. The Safer and Stronger block will go live in April 2006.

LCJB – Local Criminal Justice Board is a partnership between the key agencies involved in criminal justice such as the Crown Prosecution Service (CPS) the Police, Probation and others

LSPs - Local Strategic Partnerships seek to involve public, private, voluntary and community sectors in the regeneration of local areas. There are five LSPs in Cumbria: Carlisle, Eden, Furness Partnership, South Lakeland and West Cumbria Partnership

SRS - Sub Regional Strategy This document called *Sustainable Cumbria* was developed in partnership with the groups listed and together with the community strategies of the LSPs represents a Sub Regional Strategy for all of Cumbria.

VAC - Voluntary Action Cumbria is an organisation that enables rural people to take positive action to enhance their community.

VCS - Voluntary and Community Sector

Neighbourhood Element Proposals

Barrow in Furness

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Target Area for Intervention

Barrow Borough Council has consulted with the LSP with regards to defining the boundary for this intervention and there is general consensus that the current Hindpool and Central wards should be the target area. This would provide a target population of 11,000, which is slightly larger than recommended but is easily defined. This approach has been endorsed by Barrow Area Committee of Cumbria County Council.

Selecting this target area will allow co-ordination of Neighbourhood Management with Housing Market Renewal and Urban Regeneration Fund investment, which is already focussed on these wards and encompasses all of the qualifying pockets of deprivation in Barrow, except for a single area in Ormsgill, which is not coterminous with Hindpool and Central and would be difficult to incorporate.

In establishing this new approach the government is sending a clear signal that it expects intervention against deprivation to be more focussed at a neighbourhood level. The opportunity exists for the LSP to use Neighbourhood Renewal funding to establish smaller scale but complimentary initiatives in Ormsgill and the other priority wards including the Roosegate Estate by developing more substantial and robust community chest arrangements for these wards to focus on priorities from a neighbourhood perspective.

The target area for Neighbourhood Element resources will be Central and Hindpool wards.

Community Policing

In parallel to this Neighbourhood Management initiative, the Central area of Barrow has been identified as a pilot for Neighbourhood Policing in Cumbria as part of a National Initiative in Community Policing.

This approach will allow partners to consider how Neighbourhood Management and Neighbourhood Policing can be integrated to achieve optimum impact and this is reflected in the recommendations.

Community Engagement

It is also expected that Neighbourhood Management will involve a high level of community engagement. Barrow is well positioned in the target area because of the valuable work of the Furness Community Network (FCN) and the active development of representative groups who can be engaged in this initiative.

This initiative will require the establishment of a **Neighbourhood Management Board** made up of appropriate community representatives and relevant organisations to provide guidance and advice to the Neighbourhood Manager on the deployment of resources and community priorities for intervention. In addition to environmental standards and fear of crime issues, the initiative is expected to impact positively on educational achievement and health in the target area.

The national guidance recommends the appointment of a full time community development worker for the target area together with a system of resident outreach workers

Sustainability

A real difficulty is ensuring financial sustainability for this initiative.

In designing our proposals, consideration has been given to the need to maximise impact, whilst protecting the initiative against a reducing funding stream. To achieve this, a core strategy is proposed based on annual expenditure of circa £300,000. This leaves over £100,000 of uncommitted funding in years 1, 2 and 3, which can be used to fund additional short term initiatives to respond to community based priorities and to support any further community engagement work that might be considered necessary.

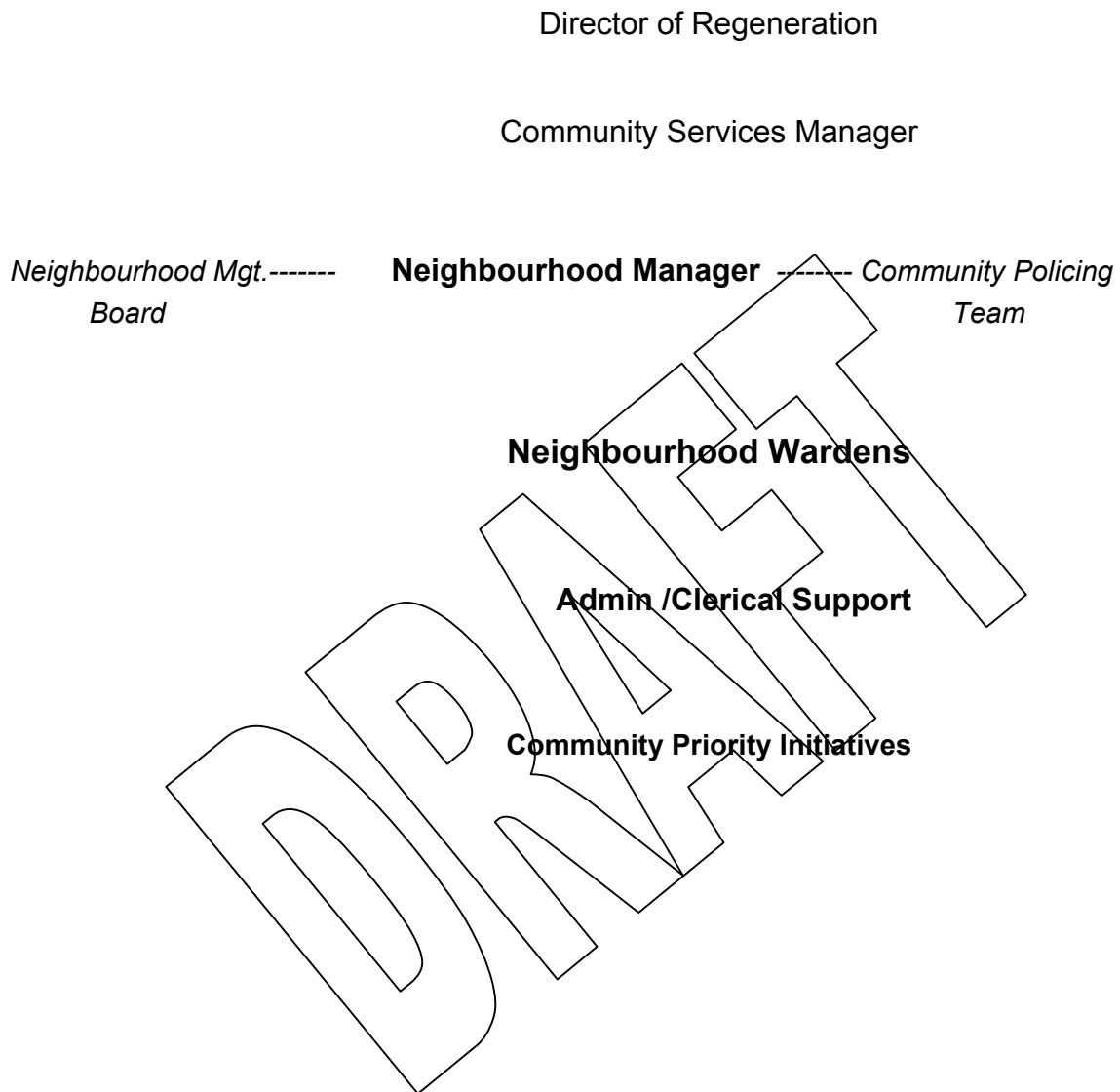
Neighbourhood Management

It is clear that a fundamental requirement is the establishment of a Neighbourhood Manager and team to provide a focussed and dedicated resource for the Central and Hindpool wards.

In some areas, Neighbourhood Management is provided through an agency such as a Housing Association, but in the target area the tenure is so diverse and the partners are so directly involved in complimentary initiatives, it is considered to be best to operate on a direct employment basis.

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Table 1 Proposed Management structure



Neighbourhood Manager

The national model indicates salary levels for Neighbourhood managers, which reflect metropolitan benchmarks, which are inappropriate for the Barrow labour market. The Council is therefore appointing a Neighbourhood Manager at Scale PO9-12 (£31,557 to £33,964) which is considered would be the appropriate rate in Barrow with a job description based on the national guidance.

To ensure that that new post holder is able to devote a maximum time in effective problem solving and service development and service standard negotiation with third parties, he or she will require a high level of administrative and clerical support and an Administrative Assistant on Scale 3 together with a Clerical Assistant on Scale ½ will also be appointed.

The Neighbourhood Manager will require a team, which can help reduce crime and anti social behaviour, improve environmental standards and develop community support, cohesion and trust.

Community Safety

Bearing in mind the encouragement being given to co-ordinate Neighbourhood Management and Neighbourhood Policing, I believe it would therefore be of great value to use a proportion of NE resources to supplement neighbourhood policing in this target area.

Our BCU Commander has indicated her strong support for such an approach. Existing policing resources in this area are dedicated but limited. The introduction of an additional 4 x PCSO's **exclusively to these wards** would significantly enhance community support resources and allow the local police to provide a more personalised service to support Neighbourhood Management. PCSO's would be authorised by Barrow Borough Council to enforce a range of environmental offences, in addition to their powers under the Police Reform Act 2002. Management of PCSO's would remain with the police force but with strong integration with the Neighbourhood Management Team through co-location. The cost of a supplementary team of 4 x PCSO's, including on cost equipment would be £82,162.

A total budget of £100,000 has been assumed, to allow for enhanced equipment and some opportunity for overtime if required.

Neighbourhood Wardens

In addition to a PCSO team, a team of wardens will need to be established who can engage in physical activity to improve environmental conditions, provide an additional visible guardian presence to promote community safety and enhanced enforcement of environmental regulations, contribute to community engagement by providing an additional link between local residents and the Council.

It is of course essential that this team adds value to existing services and initiatives and further work will be required to ensure effective integration. It is also essential that these wardens are seen as focussed on residential areas as opposed to the retail core.

At this stage, £100,000 has been allowed for the establishment of this team, following further detailed consideration of the options.

Accommodation

The development of this service provides an ideal opportunity to bring a vacant property in the target area back into productive use as a central base. A variety of properties are available and the Director of Regeneration is currently negotiating on a number of options.

In the interim, space is available in a number of Council owned properties to allow the project to proceed without delay and opportunities also exist to create contact points throughout the target area.

Capital costs for creation of a new Neighbourhood Management headquarters can readily be accommodated from a number of regeneration programmes available in this catchment area.

Table 2

Central/Hindpool Neighbourhood Management – Core Costs 2006/07

	£
Neighbourhood Manager	32,000
Admin Assistant	14,000
Clerical Assistant	10,000
PCSO Team	100,000
Neighbourhood Warden Team	100,000
Accommodation / On costs/ Overtime/ Equipment/Transport	44,000 (15%)
Core Costs	300,000
Community Priority Initiatives	113,000
Total year 1	413,000

Outline Cleaner Safer Greener Proposals for Barrow

The borough council has engaged Gillespie's Environmental Design Consultancies to develop detailed plans for Central and Hindpool. The plan is to focus in 2006/7 on environmental improvements in Hindpool.

Gillespie's will produce a report, which should be available by the end of March.

Likely priority activities for 2006/7 are:

- Comprehensive improvements to street lighting;
- Installation of bespoke alleygates, incorporating public art;
- Tree planting;
- Acquisition and landscaping of underused or derelict sites.

As yet there is no indication of how much funding will be earmarked to each element of the proposals but this will become clearer following the Gillespies report.

Safer & Stronger Communities

Building Pride and Respect

Neighbourhood Management In South Workington

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How we will get from here to there. <ul style="list-style-type: none">• Quick wins• Interim measures• Action planning	8
Neighbourhood Management roll out – aspirations for Allerdale area	9

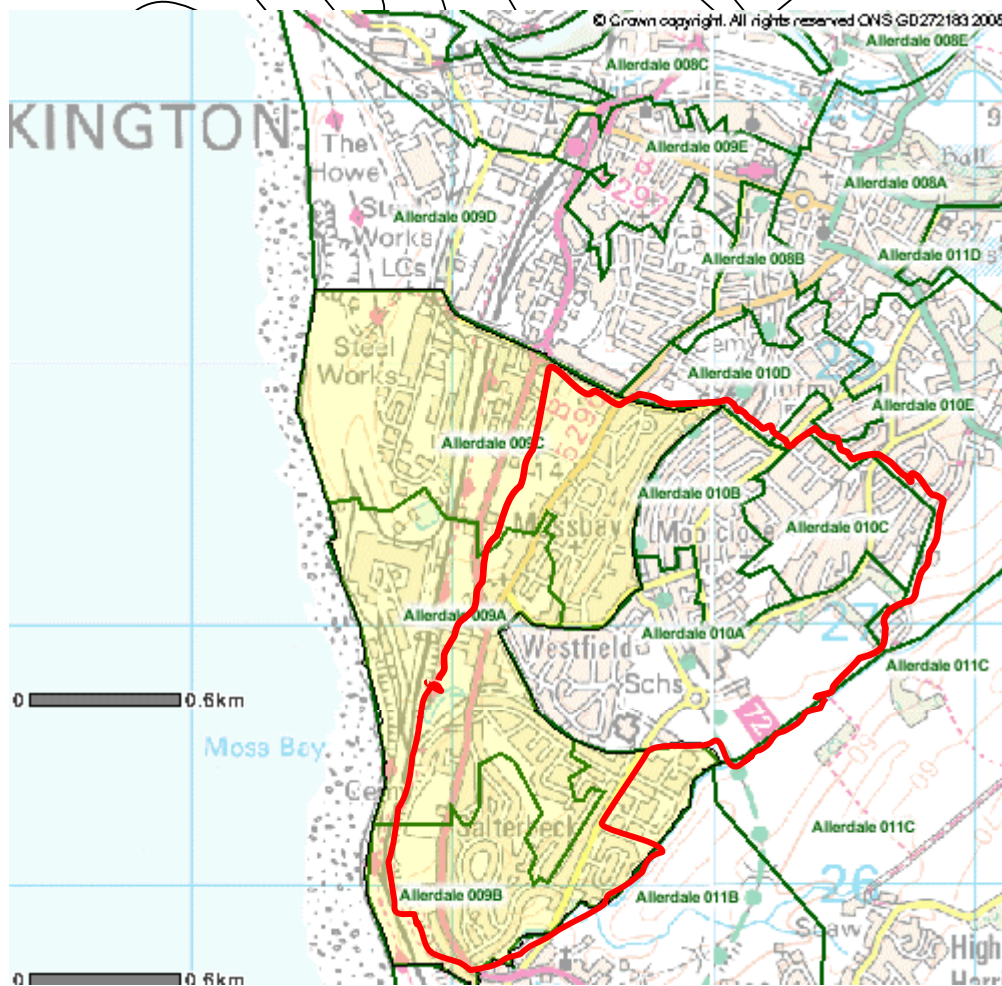
INTRODUCTION

Map of South Workington

Moss Bay Ward: identifying the 'trigger' SOA 009C Frostoms/ Moss Bay, together with SOAs 009A/009B; Moss Bay village, lower Westfield & Salterbeck.

Moorclose Ward: identifying suitable adjacency SOAs 010A/010B/010C

	SOA ref.	households	population	National rank out of 32482	Approx. % rank nationally
Moss Bay	009C	732	1512	471	In worst 3%
	009B	630	1443	1502	In worst 5%
	009A	633	1483	3421	In worst 11%
Moorclose	010A	621	1491	4538	In worst 15%
	010C	817	1635	5174	In worst 20%
	010B	736	1738	6127	In worst 20%
Total		4169	9302		



** red line = neighbourhood management 'zone'*

Other relevant town centre SOAs not capable of contiguous zoning		
009E	4663	In worst 15%
008A	5194	In worst 15%
008B	8672	In worst 25%

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What We Already Know About The Area

The Moss Bay ward comprises 1995 households with a population of 4238.
The Moorclose ward comprises 2174 households with a population of 4864.

Since 2001, a process of Community Action Planning has been established and facilitated through Workington's three neighbourhood forums. These are supported by the County Council's neighbourhood development team as part of a wider neighbourhood/ rural community forum network of 11 Forum areas, with an average population of 8,500. The proposed neighbourhood management 'zone' falls within the current Moorclose & Westfield forum and the Salterbeck & Harrington forum area, although it is anticipated that an early action will be to intensify citizen and local community group engagement and re-align local forum arrangements to assist neighbourhood management.

The 2001 Workington neighbourhood community action plan was reviewed in 2003 and again, in preparation for SSCF arrangements during 2005.

In preparation for likely neighbourhood management proposals, two other specific area based consultations have been taking place.

- From November 2005 planning between CCC Fire & Rescue, the Police local community team, the local Housing Associations; and supported by the local County Councillor and district council member colleagues, has resulted so far in a series of three joint action days. Door to door and postal return surveys have created a clear picture of what local residents regard as the key issues in the target worst 3% SOA covering Frostoms, lower Westfield and Moss Bay village.

Consistent with other earlier surveys and the forums action plan, the 'top five' issues are:

Litter/vandalism; Dog fouling; Car parking; traffic speeding; derelict spaces.

Earlier surveys added: **need for more police/ warden patrols; drugs issues**

- Between October 2005 and March 2006, Cumbria Highways has assisted the Mossbay and Moorclose Forum meetings in determining neighbourhood travel/ transport planning priorities

Whilst the analysis of local needs hasn't concluded, early indications suggest that local people will wish to prioritise the following types of local issue:

More responsive bus services/ bus shelters; residents parking spaces; road safety/ speeding; back lanes inc. possible alleygating.

From the Community action planning review four common themes have emerged:

- Organisations should work together to improve services & resources to communities, making sure that individuals don't fall into gaps between them;
- Individuals/ families want services to be delivered in their local area, not all centralised in Workington Town Centre;
- Projects and services that are currently operating successfully (through short term regeneration money?), should be continued (mainstreamed?) – 'stop re-inventing the wheel all the time';
- Projects and services should be integrated across different themes (to delivery 'joined up' outcomes?).

Community Governance – interim measures & action plan

Early soundings across agencies, and amongst local elected members confirms the importance, set out in the ODPM/ SSCF neighbourhoods guidance, of putting in place robust community governance arrangements. Local councillors wish to see that urgently pursued but in an orderly fashion, having regard to the speed at which the local ‘natural’ communities can move.

Accordingly, several interim actions need to be quickly achieved:

- An interim steering group;
- A ‘Visioning Day’ for residents’ local groups, and public agencies/ local delivery bodies;
- A development group – comprising key agency champions

All striving to achieve the timely appointment of a neighbourhood manager, local office and staff; accountable to a local community governance ‘board’.

ROLES AND RESPONSIBILITIES

The Interim Steering Group shall exist to progress the aims and objectives of Neighbourhood Management for South Workington and so roles and responsibilities are therefore only temporary at this stage. Once funding starts in April 2006 roles it is vital that the interim group works wholeheartedly towards a long term community governance model.

The Membership of the interim steering group will be:

- Two local Cumbria County Councillors for Moss Bay and Moorclose areas;
- Six Borough Councillors for Moss Bay and Moorclose, (several of the above are also also Workington Town Councillors);
- 6 community representatives (two from each of Moss Bay/ lower Westfield; Salterbeck; Moorclose areas).

The roles and responsibilities of the interim steering group members will be as follows:

- To attend fortnightly meetings
- Undertake agreed tasks from the Interim Group.
- Represent Neighbourhood Management at other relevant bodies.
- Attend events on behalf of the Interim Group.
- To be fair, discrete and impartial.
- Develop procedures for declaring, recording and dealing with conflicts of interest (local interests register, to be established).
- Be fully committed to the aims and objectives of Neighbourhood Management
- Meet and comply with the public life standards set by Cumbria County Council acting as Accountable Body for the Neighbourhood Element of Safer Stronger Communities Fund.
- Ensure that decisions taken are informed by robust evidence including: statistical data, evidence of what works, local knowledge.
- Meet and comply with the standards set by GONW

- Committed to attending training that is considered essential to their role on the Interim Steering Group.
- ‘Steer’ the work of the Development Team, receive options and recommendations and be the key decision making body in all matters relating to the development phase of NM in the designated area of South Workington.

INTERIM ACTION PLAN

- Source robust data to inform the action plan including:
 - statistical evidence; evidence of what works; local knowledge
- Production of an Interim Action Plan with Development Team.
- Approval of interim year one Action Plan.
- Agree criteria for the Community Chest funding, to be appraised through the existing neighbourhood development forums grant process, with recommendations being made by through the community based forum grants panels;
- Identify outcomes to be achieved and how year one progress can be made & measured.

Interim Development Group.

It is crucial that the early work of the interim steering group shall be adequately supported by a set of agency champions, comprising staff who are senior enough and accredited by their organizations to take the work forward, in line with the direction of the West Cumbria Partnership team. They will facilitate the early induction programme of the newly appointed Neighbourhood Manager.

Suggested core group:

- Director of Neighbourhood Renewal & Policy Manger of West Cumbria Partnership
- CCC Area Manager and local neighbourhood development officer
- A senior manager/ practitioner from each of the three Housing Associations (Derwent & Solway H.A.; Westfield H.A., Impact H.A.)
- Police – Community Inspector
- Allerdale BC: Head of Environment
- Primary Head from trigger SOA catchment school
- Fire & Rescue Service Area Manager
- Co-ordinator of Community Empowerment Network
- Minister of local Church (for faith communities)

Summary statement of year 1 funding priorities

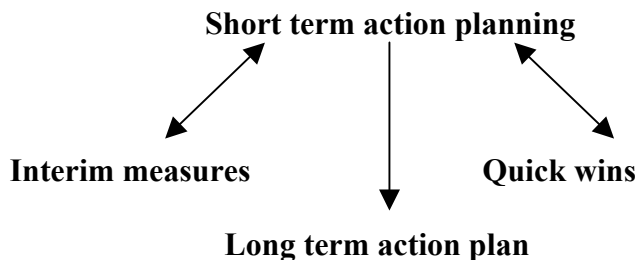
The summary statement for 2006/7 has regard to the SSCF guidance for setting up neighbourhood management arrangements, the need for an element of ‘one off’ setup arrangements covering advertisement and recruitment of the neighbourhood management arrangements, and implementing a NM office. Any likely slippage due the challenging implementation timetable has been factored into the funding statement.

West Cumbria Partnership, having regard to the location of the ‘trigger’ SOA, together with the adjacency of another ‘worst’ 5% area within the Moss Bay ward is indicating that aspects of the NM strand finance that can be described as discretionary, particularly the leverage fund and the community chest, shall be directed on a 80/20 split between Moss Bay and Moorclose ward areas. This is to focus the requirements for changed outcomes in the worst 3% SOA and immediately adjacent natural community.

For 2006/7:

Neighbourhood Co-ordination	61,000
Research & Data	27,000
Community Engagement staffing	45,000
Community capacity training	5,000
Community ‘pot’	40,000
Clean Safe Green (e.g. Wardens/ PCSOs)	94,000
Overheads	
Office & start up	15,000
Accountancy, programme monitoring, and audit	6,000
Admin staff	35,000
Leverage Fund	85,000
2006/7 TOTAL	413,000

How we will get from here to there in first 3 months



Key agreed early tasks:

- An interim steering group;
- A development group – comprising key agency champions
- A ‘Visioning Day’ for residents’ local groups, and public agencies/ local delivery bodies;
- ‘Quick win’ temporary additional staff capacity to activate residents early interest

ACTION	By who	Milestone1	Milestone2	Achieved by
Interim delivery plan	Phil Atherton CCC/ Mike Heaslip WCP	Mtg with ABC: 8/3; with local members: 15/3	WCP-CEG 24/3; WCP Board 27/3	31/3 CCC accountable body
Interim steering group	PA CCC/ MH WCP	1 st meeting by 21/3	2 nd mtg by 14/4	14/4
Negotiate/ secure short term secondments/ arrangements for local activity	PA CCC/ MH WCP	2/3 day/wk extra temp resource by 31/3		31/3
Development team	PA-CCC/ MH WCP	1 st mtg 15-21/3	2 nd mtg by/ on 14/4	21/4
Visioning Day	Interim steering Gp	By 21/3: Agree indicative date (2/4); confirm venue: (The Oval Centre)	By 14/4 Agree plan for day with external facilitator By 1/4 Invitations out	21/4
N’hood Mgr recruitment	WCP secretariat / Board	By 9/3 Consult with local members/ set timetable	Interview arrangements and date by 15/4	25/4
Detailed year 1 delivery plan including agreement on funding elements of partner delivery arrangements	Interim steering Gp then to WCP Board; advised WCP secretariat & development team	Discussion doc. To WCP-CEG by 24/3;	1 st draft to interim steering group 14/4; revision -consulted on at ‘Visioning Day’	By 30/4 Interim steering gp. & WCP Board

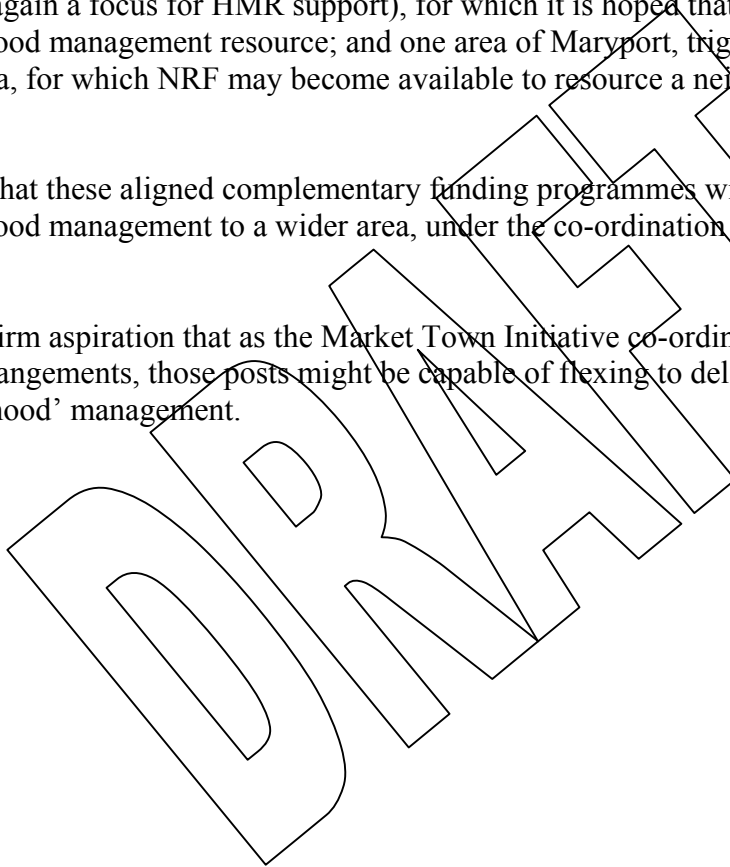
Neighbourhood Management roll out – aspirations for the Allerdale area

Neighbourhood management resources for this area of S.Workington have been aligned with similar resources for the S.Whitehaven part of the West Cumbria Partnership (LSP) area, particularly to support a senior Neighbourhood Champion type appointment within the WCP secretariat.

There are two other areas within Workington, (St.Michaels - its Housing Market Renewal focus area; and Northside, again a focus for HMR support), for which it is hoped that the HMR delivery plan will identify a neighbourhood management resource; and one area of Maryport, triggered by the IMD for Ewanrigg, a social housing area, for which NRF may become available to resource a neighbourhood partnerships manager for Maryport.

It is hoped that these aligned complementary funding programmes will deliver cash resources to spread neighbourhood management to a wider area, under the co-ordination of the WCP Director of Neighbourhood Renewal.

It is also a firm aspiration that as the Market Town Initiative co-ordinator posts become mature within those delivery arrangements, those posts might be capable of flexing to delivery a complementary form of locality 'neighbourhood' management.



Proposals on Expenditure
SSCF Cleaner Safer Greener Element
Copeland

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CLEANER SAFER GREENER FUND - COPELAND

No	Lead	Project	Amount	Comments & Improvement Measures
1	CBC Waste Management	Mechanical Sweeper	£118,120 (Total costs £127,820)	Provision a new mechanical sweeper and driver to be dedicated to the South Whitehaven area. BV199
2	“	Waste Awareness	£77,802 (£87,609)	The delivery of a sustained and intensive waste awareness and education campaign in South Whitehaven. BV82a & 82b, BV84
3	“	Environmental Nuisance - Fly tipping Response Team	£95,982 (£107,984)	A two person team to investigate and clear fly tipping, graffiti, degraded land and the like. Reduced incidents, improved response times, fixed penalties, improved satisfaction ratings.
4	“	Eden Community Recycling Partnership	£202,152 (£220,270)	Replication of the Eden Community Recycling project, introduction of plastics recycling and employment opportunity with improved recycling infrastructure in S Whitehaven. 2 jobs, BV82a, improved satisfaction
5	“	White Goods Collections	£10,000 (£12,516)	Provision of a subsidised white goods collection scheme to S Whitehaven. BV82, Increased satisfaction, reduced fly -tipping
6	Environment Agency	Mirehouse Community Angling Project	£127,000	Infrastructure improvements, youth engagement,

			(£146,000)	biodiversity improvement, Increased satisfaction, reduced crime/fear of crime, Green Flag Award
7	“	Pow Beck Improvements	£141,000	Improved water quality, better lighting, biodiversity/urban environment. Improved customer satisfaction, reduced crime/fear of crime, enhanced biodiversity reduced pollution.
8	St Benedicts RUFC	Regeneration of waste/unusable land	£150,000	Conversion of a plot of unusable waste land into a training facility for community use. Reduced fly tipping, improved urban environment, reduced crime/fear of crime, improved satisfaction. Indirect health benefits
9	Mirehouse AFC	Capital Project - Changing rooms	£150,000	To rebuild existing changing rooms in order to meet FA standards for youth teams and community. Reduced crime/fear of crime, improved satisfaction, indirect health benefits.
10	St Peter's Community Centre Committee	St Peter's Hall Youth Alliance	£260,000	Refurbishment of St Peter's Hall to accommodate a 'Youth Alliance' to engage with young people in S Whitehaven and fund a programme of activity. Every Child Matters outcomes – target to engage with 25% of the population in S Whitehaven between 10 and 19 years of age.
11	CBC Arts	South Whitehaven Arts Residency Programme	£60,000	To work with the community via the arts enabling them to engage with their

			(£90,000)	environment. Social inclusion, skills development improved satisfaction
12	CCC Dave Smith	Safer South Whitehaven	£301,000 (£375,000)	To employ two neighbourhood assistants and a community development worker leading to initiatives to improve parking, lighting and public transport. Reduced fly tipping, improved urban environment, reduced crime/fear of crime, improved satisfaction
13	Woodhouse Family Advice Centre	Renovation of Woodhouse Millennium Green & Community Garden	£100,000 (£100,000)	The upgrading of two areas of public greenspace. Improved urban environment, reduced crime/fear of crime, indirect health benefits
14	Woodhouse Family Advice Centre	Environmental Play Scheme	£10,000 (£10,000)	Playscheme for 150 children of the Woodhouse Estate focussed on care for the environment. Increased satisfaction, indirectly greater care for the urban and natural environment.
15	National Trust	South Whitehaven Coast - Community Engagement	£58,500 (£76,500)	A project to facilitate community involvement in the remediation of the former Haig Colliery site and Rhodia Chemical Plant. Improved natural and urban environment, improved satisfaction
16	Cumbria Rugby Union	Youth Development Officer (Rugby/Multi skills)	£48,000	To encourage more young people to participate in physical activity focussing on rugby league. Reduced crime/fear of

			(£72,000)	crime, Health benefits.
17	CBC – Open Spaces	Improving young peoples facilities play	£110,954	Targeted at Mirehouse shops/Mirehouse Oval. Aimed at improving the entrance to Mirehouse with lighting, improved play/teenspace facilities and CCTV cameras. Increased satisfaction, improved urban environment, reduced crime/fear of crime
18	CBC/South Whitehaven Partnership	Project Officer	£60,000	Project Officer to coordinate this programme
19	Partnership Officer (as 18)	Contingency Figure	£20,000	An project contingency sum.

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